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3
4 BILL NO. R-73-04-12

5 RESOLUTION NO. R-21-13

6 A RESOLUTION authorizing the Department
7 of Community Development and Planning in
8 the Office of the Mayor to apply for a
9 Grant.

10 WHEREAS, the Department of Housing and Urban Development
11 has available funds for grants to communities for the establish-
12 ment of overall Program Designs to improve the decision making
13 process of their respective governments with special attention
14 being given to the coordination of planning between the different
15 agencies of the City and between the City and other agencies
16 with which it must work; and

17 WHEREAS, the maximum cost of establishing such an
18 Overall Program Design would be \$50,000 of federal funds, to be
19 paid by the Department of Housing and Urban Development, and not
20 less than one-third additional matching funds provided by the
21 City of Fort Wayne from monies already budgeted for such purpose.

22 NOW THEREFORE, BE IT RESOLVED BY THE COMMON COUNCIL OF
23 THE CITY OF FORT WAYNE, INDIANA:

24 That the Department of Community Development and
25 Planning in the Office of the Mayor of the City of Fort Wayne is
26 hereby authorized to apply for such a grant.

27 
28 Councilman

29
30
31 APPROVED AS TO FORM
32 AND LEGALITY

33 
34 ASSOCIATE CITY ATTORNEY
35

Read the first time in full and on motion by _____, seconded by _____, and duly adopted, read the second time by title and referred to the Committee on _____ (and the City Plan Commission for recommendation) and Public Hearing to be held after due legal notice, at the Council Chambers, City-County Building, Fort Wayne, Indiana, on _____, the _____ day of _____, 197_____, at _____ o'clock P.M., E.S.T.

Date: _____

CITY CLERK

Read the third time in full and on motion by Tengal, seconded by Talarico, and duly adopted, placed on its passage.

Passed (~~lost~~) by the following vote:

	AYES <u>8</u>	NAYS <u>1</u>	ABSTAINED _____	ABSENT _____ to-wit:
BURNS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
HINGA	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
KRAUS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
MOSES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
NUCKOLS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
SCHMIDT, D.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
SCHMIDT, V.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
STIER	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
TALARICO	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

DATE: 4-24-73

CITY CLERK

Passed and adopted by the Common Council of the City of Fort Wayne, Indiana, as (Zoning Map) (General) (Annexation) (Special) (Appropriation) Ordinance (Resolution) No. 9-21-73 on the 24th day of April, 1973.

ATTEST: (SEAL)

CITY CLERK

PRESIDING OFFICER

Presented by me to the Mayor of the City of Fort Wayne, Indiana, on the 25th day of April, 1973, at the hour of 10:00 o'clock A. M., E.S.T.

CITY CLERK

Approved and signed by me this 25th day of April, 1973, at the hour of 4:00 o'clock P. M., E.S.T.

MAYOR

O V E R A L L P R O G R A M D E S I G N

OFFICE
OF
THE
MAYOR

DEPARTMENT OF COMMUNITY
DEVELOPMENT & PLANNING

PREPARED BY:

E. Owen Donnelly, Director

DEPARTMENT OF COMMUNITY
DEVELOPMENT & PLANNING

INTRODUCTION

The opportunity to formulate an "Overall Program Design" was a particularly timely event for the Office of the Mayor. From the very beginning of this Administration, one year ago, the need was strongly felt for more unification in the planning and administration of the affairs of this government. The Mayor became particularly aware of the weakness of his role, as the chief executive, in coordinating the planning activities between those city departments which directly impact the physical-spatial development of the community. At the same time he sensed the need for a unified, government-wide system which would allocate resources to the priority objectives of the community. A study undertaken by senior management from business and industry at the request of the Mayor substantiated his feelings on this matter.

Efforts of the past year to bring about solutions to these problems and to up-grade the planning and management system have produced some results but have run into unusual difficulties because of the proliferation of independent administrative units which make up the majority of the departments in the governmental structure of Fort Wayne.

In January of this year the Mayor took new initiatives with the concurrence of the City Council, to deal with these needs. One new initiative was to establish the Department of Community Development and Planning within his office. This department was charged with the mission of improving the capacity of the chief executive to manage City government by principally focussing on upgrading and coordinating all planning activities and by providing necessary administrative support tools where needed.

This mission will be carried out in two basic parts. A planning framework will be established to direct, coordinate, and integrate all physical-spatial planning activities of local government so that development will occur in a more orderly fashion and be more responsive to the priority objectives of this government and community.

The second part of the mission of the Community Development and Planning Department deals with planning as a function within the framework of the management process. The objective here is to institutionalize a planning process which will relate resource allocations to objectives and will formulate government-wide, community objectives. Program evaluation and accountability will be elements that will need to be designed into this system.

Because of the nature of this mission the process of developing this OPD has proven to be fruitful in several ways. First of all, it has helped this department of the Mayor's Office to clarify its mission for the coming year and to identify what it must do to carry out its mission. Secondly, it has proven to be a useful way of introducing key individuals in the City administration to the mission of Community Development and Planning and of gaining input from them as to how this work should proceed. Finally, it has provided a systematic way to work with the Mayor in defining the role of this new department and thereby making its work, the OPD, relevant to the needs of the chief executive.



THE CITY OF FORT WAYNE

office of the mayor

March 13, 1973

Mr. Steven J. Hans, Director
Area Office
Department of Housing and Urban Development
4720 Kingsway Drive
Indianapolis, Indiana 46205

Dear Mr. Hans:

Transmitted herein is Fort Wayne's application for a 701 Comprehensive Planning Assistant Grant of \$50,000 for fiscal 1974. The application includes the Overall Program Design and related supporting documents.

Through my participation in the process of developing the OPD, along with department heads, I am convinced that it addresses the priority planning and management needs of this administration.

I respectfully ask your consideration of this application and stand ready, with my staff, to review with you any of its programs.

Very truly yours,



Ivan A. Lebamoff, Mayor

IAL:dc

Enclosure

OVERALL PROGRAM DESIGN

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PROGRAM CATEGORY

0100.00 Comprehensive Management Development

Issues, Problems, Opportunities

The management of a government needed to serve a city the size of Fort Wayne is a large and complex task. The scarcity of resources means that they must be managed in the most effective and efficient way possible so that more community needs can be met. Old ways of doing things are no longer adequate in Fort Wayne. Presently, however, there are still long-standing weaknesses in the administrative system that make effective management impossible. New government-wide reform is need in administrative processes, if not structures. The appropriate processes to assess community needs, identify desired goals, formulate programs and provide accountability reporting to the mayor on a timely basis are lacking.

The difficulties of administration in Fort Wayne government are compounded by the existence of a number of autonomous or semi-autonomous departments.

The interface between government management processes and citizens is one of the major challenges facing public administrators and elected officials as well today. Bringing effective citizen input into the management processes discussed above is something which needs more careful study in Fort Wayne. Present forms of community participation are numerous but have grown up on an ad hoc basis with little consideration given to how it all fits together, whether it makes sense and whether it is effective. There are many apparent issues present: overly fractionalized participation; unclearly defined opportunities for participation; representativeness of citizen participation; inadequate role definition of and between groups; inadequate neighborhood-based participation and the like. The role of the citizen in top level policy formulation will be examined along with the upgrading of the management system in the pages to follow.

Opportunity to improve this situation exists now because of a mayor who has a commitment to this reform and because of the strong management capabilities manifest in the top staff of the administration.

Goals

To develop the administrative capability such that the chief executive truly manages the resources of city government by means of a unified government-side process of goal development, program formulation, implementation, and accountability.

PROGRAM SUBCATEGORY

0101.00 Management System Analysis

Objectives

To analyze the existing management system and to begin instituting reforms necessary for its upgrading.

Work Elements

- 0101.01 Determine the boundaries and major components of the present management system.
- 0101.02 Identify the participants in the present system, their function, and their accountability.
- 0101.03 Identify and analyze the key processes, i.e. annual budgeting, policy planning, program development, capital budgeting, program evaluation, goal formulation, etc.
- 0101.04 Identify areas where improvements are necessary, particularly in the areas of decision-making and accountability.
- 0101.05 Institute reforms where immediately possible and identify where additional further development of improvements are necessary.

ESTIMATED COST

701 Federal	first year
	\$ 500
Non Federal	9,000
Other Federal *	8,000
	<hr/>
Total	\$17,500

Manpower Requirements

	man-months	cost
In House Staff	13	\$15,500
Other Staff		
Consultant	1	2,000
	<hr/>	
Total	14	\$17,500

*Revenue sharing

PROGRAM SUBCATEGORY

0102.00 Resource Allocation System

Objectives

To develop annual and multi-year performance budgeting, as an integrated part of the planning processes, which provides the chief executive and his staff the means to decide allocations based on benefit-cost analysis and the like.

Work Elements

- 0102.01 Organize a small task force to develop new budgeting approach and processes.
- 0102.02 Design annual and multi-year planning and budgeting cycles defining key phases and tasks, identifying interrelationships of annual and multi-year processes and developing supporting documents needed to implement system.
- 0102.03 Conduct department seminars to explain the new system.
- 0102.04 Establish a budgeting team to work with every department in using the system.

ESTIMATED COST

701 Federal	first year \$ 2,000
Non Federal	10,000
Other Federal*	11,000
	<hr/>
Total	\$23,000

Manpower Requirements

In House Staff	man-months 17	cost \$20,000
Other Staff		
Consultant	1.5	3,000
	<hr/>	
Total	18.5	\$23,000

* Revenue sharing

PROGRAM SUBCATEGORY

0103.00 Management Information System

Objectives

To upgrade the management information system so that timely reports are made available to key management displaying program operation and expenditures, and indicators of program success.

Work Elements

- 0103.01 Determine the specifications appropriate for the MIS by examining the needs of key management staff.
- 0103.02 Design and implement prototype system, keying in to new budgeting processes.
- 0103.03 Identify and schedule departments and programs to be included in system.
- 0103.04 Using prototype system will be implemented on a program by program basis.

ESTIMATED COST

701 Federal	first year \$ 1,000
Non Federal	10,000
Other Federal*	19,000
	<hr/>
Total	\$30,000

Manpower Requirements

In House Staff	man-months 21	cost \$25,000
Other Staff		
Consultants	2.5	5,000
	<hr/>	
Total	23.5	\$30,000

* Revenue sharing

PROGRAM SUBCATEGORY

0104.00 Citizen Involvement

Objectives

To study present forms of citizen involvement in local government, and to formulate reform to increase the opportunities for and effectiveness of citizen participation.

Work Elements

- 0104.01 Identify and describe the state of all present forms of citizen participation in local government.
- 0104.02 Survey the attitudes of existing citizen groups, citizens, and public officials to determine what is needed.
- 0104.03 Determine the feelings on what objectives citizen participation should be meeting.
- 0104.04 Formulate recommendations on the role specifications of citizen participation with all integrated parties.

ESTIMATED COSTS

	first year
701 Federal	
Non Federal	\$ 15,000
Other Federal	
Total	<hr/> \$ 15,000

Manpower Requirements

	man-months	cost
In House Staff	12.5	\$15,000
Other Staff		
Consultants		
Total	<hr/> 12.5	<hr/> \$15,000

PROGRAM CATEGORY

200.00 Community Development and Planning

Issues, Problems, Opportunities

The issue which will be addressed by this program is the physical-spatial development of Fort Wayne and how effective this government will be in guiding the development process so that it optimizes community benefits. The problems in this area can be classified into two groups. First of all the City hasn't adequately coordinated its planning and development activities across its own various departments, many of which are semi-autonomous. These departments need to be linked into a unified planning process. Particular attention will be given to integrating the development planning activities of the Planning Commission, the Housing Authority and the Redevelopment Commission in the coming year. Linkages will be established, however, with other areas, for example, parks, economic development, and public works.

The second area of development which will be focused on is the private processes. It is our intention to seek a role which goes beyond guiding development through the controls of land use regulations and the carrot of public investments. This role would be aimed at more effectively guiding development to meet community goals.

Goal

To develop a planning and management capability which will coordinate the development activities of city government and will promote and guide private development.

PROGRAM SUBCATEGORY

201.00 Development Task Force

Objective

To institutionalize a process which will formulate comprehensive development goals, policies, and programs by means of a permanent task force which will integrate the planning of the departments of city planning, housing, and redevelopment.

Work Elements

- 201.01 Organize development task force made up of the directors of city planning, housing, and development.
- 201.02 Develop a unified process of ends planning, means planning, and administration which will integrate the planning of each group.
- 201.03 Formulate annual and multi-year plans to include priority development objectives.
- 201.04 Program annual work elements.
- 201.05 Organize project teams to carry out work elements.
- 201.06 Develop a system for progress reporting and evaluation.

ESTIMATED COST

701 Federal	first year \$ 5,500
Non Federal	6,000
Other Federal*	1,500
Total	<hr/> \$ 13,000

Manpower Requirements

In House Staff	man-months 11	cost \$ 13,000
Other Staff		
Consultant		
Total	<hr/> 11	\$13,000

* HUD public housing

PROGRAM SUBCATEGORY

202.00 Community Renewal Program

Objective

To complete the CRP and use it as a major input in formulating development programming.

Work Elements

202.01 Complete data collection and processing.

202.02 Analyze data inputing subjective views of citizens.

202.02 Finalize findings.

ESTIMATED COST

	first year
701 Federal	
Non Federal	\$ 7,500
Other Federal*	90,000
	<hr/>
Total	\$ 97,500

Manpower Requirements

	man-months	cost
In House Staff	80	\$ 97,500
Other Staff		
Consultant		
	<hr/>	<hr/>
Total	80	\$ 97,500

* Balance of old 701 grant

PROGRAM SUBCATEGORY

203.00 Development Promotion and Guidance

Objective

To promote and guide private development to serve the public interest.

Work Elements

- 203.01 Develop the ability to systematically interject early into the private development process to advocate for public interest objectives.
- 203.02 Promote development through use of the economic development commission, the redevelopment commission, the aviation commission, and the like.
- 203.03 Communicate to potential investors the powers available to Fort Wayne government to aid development which is in the public interest.
- 203.04 Develop a land bank inventory and new marketing approaches.

ESTIMATED COST

701 Federal	first year
	\$ 2,000
Non Federal	4,500
Other Federal	
	<hr/>
Total	\$ 6,500

Manpower Requirements

	man-months	cost
In House Staff	6	\$ 6,500
Other Staff		
Consultant		
	<hr/>	
Total	6	\$ 6,500

PROGRAM SUBCATEGORY

204.00 Local Junk Yard

Objective

To remove existing junk yard and dispose of land for specific designated purposes.

Work Elements

- 204.01 Conduct a structural and environmental survey in area to determine the condition of the area.
- 204.02. Investigate the legal aspects of removing junk yard with respect to state and local law.
- 204.03 Define and develop criteria for the purpose of selecting those areas contiguous with the junk yard for the purpose of development.
- 204.04 Determine the feasibility and marketability for the purpose of preparing this land for resale.
- 204.05. Prepare and execute a plan for the elimination of blighting conditions and disposition purposes.

ESTIMATED COST

	first year
701 Federal	
Non Federal	26,000
Other Federal	
	<hr/>
Total	26,000

Manpower Requirements

	man-months	cost
In House Staff	9	20,000
Other Staff	4	3,000
Consultants	2	3,000
	<hr/>	
Total	15	26,000

PROGRAM SUBCATEGORY

205.00 Bloomingdale/Nebraska Renewal

Objectives

To survey and define the project area with the purpose of eliminating blighting conditions and providing up to standard housing and related residential uses.

Work Elements

- 205.01 Analyze the entire area for debilitating factors and blighted conditions and define project area.
- 205.02 Analyze the costs and benefits of renewing project area.
- 205.03 Determine scope of project.

ESTIMATED COST

701 Federal	first year 500
Non Federal	3,000
Other Federal*	1,000
	<hr/>
Total	4,500

Manpower Requirements

In House Staff	man-months 3	cost \$ 4,500
Other Staff		
Consultants		
	<hr/>	
Total	3	\$ 4,500

* Balance of old 701

PROGRAM CATEGORY

300.00 Environmental Quality Development

Issues, Problems, Opportunities

A good many environmental quality problems exist in Fort Wayne and its region which promise to be compounded if action isn't taken on existing problems and if better planning isn't initiated to avoid future problems. Environmental quality issues are touched on in practically every section of this document, however, a number of specific problems will be dealt with in this section. Comprehensive land use planning with a sensitivity to environmental quality is the key to avoiding future degradation of the environment. This program is taken up elsewhere and is therefore not repeated here. Similarly certain specific environmental problems or environmentally-related problems such as housing and urban sprawl are also addressed elsewhere. The focus in this section will be on solving a number of priority environmental problems.

The existing environmental problems can be divided into two types: man-made environment and man-modified environment. In the area of man-made environment there are problems because of mixed land uses, particularly in neighborhoods, unattractive commercial areas, including the CBD, and poor quality housing. In the man-modified natural environment there are problems or opportunities in the areas of open space--rivers and riverbanks, water pollution, solid waste, and sprawl development eating up prime agricultural land. Action is planned in a number of these areas this year.

The opportunity for action is very much alive in the area. There exist a number of active environmental groups and a growing consciousness in general as to the importance of a quality environment.

Goals

To upgrade the area environment by formulating and implementing action plans for priority environmental problems.

PROGRAM SUBCATEGORY

301.00 Open Space

Objectives

To develop an open space plan for the city and its environs which will preserve the valued natural land features, delineate clearly developed areas from undeveloped areas and will preserve open areas within the city for unintensified uses.

Work Elements

- 301.01 Inventory and analyze existing open space, identifying potential land for open space.
- 301.02 Identify long range open space needs.
- 301.03 Formulate open space objectives.
- 301.04 Develop criteria to be used in determining what land will be classified for open space.
- 301.05 Develop an open space plan in cooperation with county planning and Three Rivers Council.
- 301.06 Schedule plan implementation.

ESTIMATED COST

701 Federal	first year
	\$ 500
Non Federal	11,500
Other Federal	
	<hr/>
Total	\$12,000

Manpower Requirements

In House Staff	man-months	cost
	10	\$12,000
Other Staff		
Consultants		
	<hr/>	
Total	10	\$12,000

PROGRAM SUBCATEGORY

302.00 Riverbanks

Objectives

To determine the best community use for the riverbanks and their immediate contiguous environs.

Work Elements

- 302.01 Inventory all major riverbanks and analyze their environmental quality.
- 302.02 Review and analyze all land uses impacting the riverbanks.
- 203.03 Define possible uses of riverbanks and develop criteria to be used in judging sections of riverbanks for these uses.
- 203.04 Formulate objectives for riverbanks.
- 203.05 Determine legal aspects of using riverbanks.
- 203.06 Develop a riverbank use plan which is coordinated with comprehensive land use.
- 203.07 Schedule implementation of plan.

ESTIMATED COST

701 Federal	first year \$ 1,000
Non Federal	8,000
Other Federal	
Total	<hr/> \$ 9,000

Manpower Requirements

In House Staff	man-months 8	cost \$ 9,000
Other Staff		
Consultants		
Total	<hr/> 8	\$ 9,000

PROGRAM SUBCATEGORY

0303.00 Visual Environmental Projects

Objectives

To upgrade the quality of the visual environment by zoning amendments and enforcement of existing ordinances.

Work Elements

- 0303.01 Prepare sign code for amendment to the zoning ordinance.
- 0303.02 Prepare amendment to zoning ordinance to upgrade screening requirements for open use of land.
- 0303.03 Intensify enforcement of ordinance requiring elimination of junk yards and dumps.
- 0303.04 Identify areas in need of upgrading visual quality.

ESTIMATED COST

	first year
701 Federal	
Non Federal	\$ 6,500
Other Federal	
	<hr/>
Total	\$ 6,500

Manpower Requirements

	man-months	cost
In House Staff	6	\$ 6,500
Other Staff		
Consultants		
	<hr/>	
Total	6	\$ 6,500

PROGRAM SUBCATEGORY

0304.00 Solid Waste Plan

Objectives

To begin development of a long-range regional solid waste plan.

Work Elements

- 0304.01 Establish planning task force with Three Rivers Coordinating Council and County Planning.
- 0304.02 Determine present and future amounts of solid waste generated.
- 0304.03 Explore technologies for dealing with problem.

ESTIMATED COST

	first year
701 Federal	
Non Federal	\$ 4,000
Other Federal	
	<hr/>
Total	\$ 4,000

Manpower Requirements

	man-months	cost
In House Staff	2	\$ 2,000
Other Staff	2	2,000
Consultants		
	<hr/>	
Total	4	\$ 4,000

PROGRAM CATEGORY

0400.00 Comprehensive Land Use Planning

Issues, Problems, Opportunities

In recent years the city has lacked an adequate long-range comprehensive land use planning process. The staff and financial resources were not committed to this function of government. The existing general plan is outdated. Urban growth and development continues without adequate direction. Many problems which affect the quality of life of our citizens and degrade the natural environment are the consequence. The city planning process currently has little impact on the specialized planning which occurs within departments of city government. The administration of land use regulations is done on an ad hoc basis without an adequate general plan and urban growth policy.

The opportunity to turn this situation around exists today because of the commitment of the Mayor and the desire of the City Plan Commission to undertake the vital function of long-range general planning, and because of the growing awareness of this need on the part of segments of the community.

Goals

To develop a comprehensive general plan and planning process that clearly indicates city policy for urban growth and keeps that policy relevant to the growth of the city.

PROGRAM SUBCATEGORY

0401.00 Planning Capability Development

Objectives

To develop a staff and commission capable of long-range planning.

Work Elements

- 0401.01 Finish hiring competent professional staff.
- 0401.02 Build concensus within commission on the need, purposes, substance, and outputs of comprehensive planning.
- 0401.03 Meet with department heads to disucss role of city planning within framework of city government.
- 0401.04 Meet with county planning and Three Rivers Coordinating Council to work out linkages, cooperation, and coordination.
- 0401.05 Staff and Commission formulate work program for year and beyond.

ESTIMATED COSTS

701 Federal	first year
	\$ 1,500
Non Federal	2,000
Other Federal	
	<hr/>
Total	\$ 3,500

Manpower Requirements

	man-months	cost
In House Staff	3	\$ 3,500
Other Staff		
Consultants		
	<hr/>	
Total	3	\$ 3,500

PROGRAM SUBCATEGORY

0402.00 Basic Inventories

Objectives

To continue to build an adequate information base for planning.

Work Elements

- 0402.01 Review and inventory existing data and collection sources.
- 0402.02 Define data needs adequate for planning process.
- 0402.03 Determine data objectives and process of collection, storage, processing, and analyzing.
- 0402.04 Coordinate development and collection of data with Three Rivers and County Planning.
- 0402.05 Work out development of data capability with Three Rivers and County Planning.
- 0402.06 Collect and analyze information needed for first year work program.

ESTIMATED COSTS

701 Federal	first year
	\$10,000
Non Federal	
	43,000
Other Federal	
	<hr/>
Total	\$53,000

city plan

Manpower Requirements

	man-months	cost
In House Staff	42	\$50,000
Other Staff	3	3,000
Consultants		
	<hr/>	
Total	45	\$53,000

PROGRAM CATEGORY

0500.00 Housing

Issues, Problems, Opportunities

The housing problem in Fort Wayne can be simply stated as an inadequate supply, for an all too large segment of the population, which is available, affordable, and up to acceptable standards. And, while it is simply stated, the true nature of the problem is complex. The housing problem in this city is a product of many forces: an economic system which hasn't produced sufficient new supplies nor adequate income for many families; blighting factors in some areas that have caused housing to deteriorate; racial, economic, and other forms of discrimination which don't allow some families to freely choose where they want to live; and a host of other factors. Many of the causal factors are beyond the domain of local government and therefore they continue their impact on the housing situation. Much of the existing problem, in fact, is also beyond the ability of local government to have much of a positive impact on. The efforts of this city as manifest in this document are, therefore, based on a realistic view of where we can be most productive. Aspects of the housing problem have been touched on elsewhere and other aspects of the problem are addressed in this section.

Goal

To increase the opportunity for adequate housing for that segment of the population which presently has the most severely limited opportunity.

PROGRAM SUBCATEGORY

0501.00 Housing Delivery System

Objectives

To assure that housing available on the purchase and rental market is open to anyone who can afford it.

Work Elements

- 0501.01 Establish a group to study the local housing marketing process made up of consumers and those knowledgeable in the field.
- 0501.02 Examine the present marketing function to identify where "screening out" and channeling techniques are used.
- 0501.03 Work to reform system where problems are identified.
- 0501.04 Develop public communication on the program.

ESTIMATED COST

701 Federal	first year \$ 5,000
Non Federal	4,200
Other Federal	
Total	<hr/> 9,200

Manpower Requirements

	man-months	cost
In House Staff	7	\$8,000
Other Staff	1	1,200
Consultants		
Total	<hr/> 8	<hr/> \$9,200

PROGRAM SUBCATEGORY

0502.00 Lincoln National Project

Objectives

To assist Lincoln Life Improved Housing, Inc. to carry out its first housing project in the Fort Wayne inner city, and to explore the potential for additional project areas.

Work Elements

- 0502.01 Continue and improve working partnership with Lincoln Life Improved Housing, Inc.
- 0502.02 Finalize plan of first project, identifying city involvement.
- 0502.03 Program city improvements and execute.
- 0502.04 Monitor development of project.
- 0502.05 Identify other project areas and explore these with Lincoln Life Improved Housing, Inc.

ESTIMATED COST

701 Federal	first year \$ 500
Non Federal	5,600
Other Federal	
Total	<hr/> \$ 6,100

Manpower Requirements

	man-months	cost
In House Staff	3	\$ 2,500
Other Staff	3	3,600
Consultants		
Total	<hr/> 6	<hr/> \$ 6,100

PROGRAM SUBCATEGORY

0503.00 Housing Conservation

Objectives

To maintain up to standards the existing housing stock with special emphasis on designated areas.

Work Elements

- 0503.01 Continue to enforce the minimum housing standards.
- 0503.02 Identify areas of city where a concentrated inspection program would be most effective.
- 0503.03 Examine legal means available to induce property owners to improve existing housing, i.e. tax.
- 0503.04 Relocate individuals and families to standard housing where necessary.
- 0503.05 Demolish housing units as necessary and transfer land to Housing Land Bank program.

ESTIMATED COST

701 Federal	first year
	\$ 2,100
Non Federal	99,400
Other Federal*	50,000
	<hr/>
Total	\$151,500

Manpower Requirements

In House Staff	man-months	cost
	170	\$151,500
Other Staff		
Consultants		
	<hr/>	
Total	170	\$151,500

* HUD code enforcement

PROGRAM SUBCATEGORY

0504.00 Neighborhood Development Program

Objectives

To execute first year of federally funded NDP and plan activities for subsequent years.

Work Elements

- 0504.01 Clear selected areas in NDP project area and install new land uses.
- 0504.02 Explore alternate means of housing rehabilitation with local private financial sources.
- 0504.03 Develop multi-year project plan with neighborhood people possibly to be funded by non-categorical federal funds.
- 0504.04 Program public improvements to be made in area over the next five years.

ESTIMATED COST

	first year
701 Federal	
Non Federal	\$ 3,500
Other Federal *	7,500
	<hr/>
Total	\$11,000

Manpower Requirements

	man-months	cost
In House Staff	10	\$11,000
Other Staff		
Consultants		
	<hr/>	
Total	10	\$11,000

* NDP Grant

PROGRAM SUBCATEGORY

0505.00 FHA Rehab Project

Objectives

To increase the availability of standard quality housing to low and moderate income families.

Work Elements

- 0505.01 Determine feasibility of using FHA defaulted housing for the program examining financial, legal, population to be served, cooperation of HUD, and other factors.
- 0505.02 If feasibility is possible inventory and determine condition of defaulted units.
- 0505.03 Determine first 100 units to be included in the program and acquire on a scheduled basis from FHA.
- 0505.04 Rehabilitate units where necessary.
- 0505.05 Place families in units under a variety of financial plans.

ESTIMATED COSTS

701 Federal	first year
	\$ 2,500
Non Federal	500
Other Federal*	2,000
	<hr/>
Total	\$ 5,000

Manpower Requirements

In House Staff	man-months	cost
	4	\$ 5,000
Other Staff		
Consultants		
	<hr/>	
Total	4	\$ 5,000

* Public housing

PROGRAM SUBCATEGORY

0506.00 Housing Land Bank

Objectives

To promote housing development for moderate income families by marketing tax delinquent land to developers for nominal cost.

Work Elements

- 0506.01 Determine the feasibility of marketing scattered lots for residential construction on a nominal fee basis.
- 0506.02 Survey and inventory all tax delinquent residential property.
- 0506.03 Define guidelines for reuse of marketed land.
- 0506.04 Identify primary property to be marketed and prepare site if required.
- 0506.05 Develop marketing approach and market.
- 0506.06 Establish on-going program if success warrants.

ESTIMATED COST

701 Federal	first year
	\$ 3,000
Non Federal	4,500
Other Federal	
	<hr/>
Total	\$ 7,500

Manpower Requirements

In House Staff	man-months	cost
	7	\$7,500
Other Staff		
Consultants		
	<hr/>	
Total	7	\$7,500

PROGRAM CATEGORY

0600.00 Human Services

Issues, Problems, Opportunities

Local government lacks the systematic means to continually evaluate the need for human services and insure their effective delivery. Local resources are being used to provide a variety of services through philanthropic groups, voluntary agencies, and local government without the benefit of adequate coordinated planning.

Some human problems continue to be inadequately dealt with and new problems arise over time. Poverty still remains a major fundamental problem to an inadequate quality of life for a significant group of Fort Wayne citizens. More job opportunities need to be created for the unemployed and underemployed. The needs of senior citizens have been overlooked in the past. Much criticism has been leveled against many agencies for the lack of recreational programs for all but the young. Racial discrimination still denies people many basic opportunities.

Untapped resources exist locally that need to be brought to bear on these service problems. Other resources need to be managed more effectively through improved planning.

Goals

To develop the Department of Human Resources into an effective coordinating force in the area of human resources throughout the city.

PROGRAM SUBCATEGORY

0601.00 Development of Coordination Capability

Objectives

To continue to improve the capability of the City Human Resources Department to be an effective planning coordination vehicle in the field of human services.

Work Elements

- 0601.01 Survey and analyze the existing role and activities of the Department in the areas of planning coordination.
- 0601.02 Determine the needs for planning coordination between social service agencies and between physical development activities and related social services.
- 0601.03 Define an appropriate role for the Department and establish short and long range objectives to meet the needs.
- 0601.04 Program activities to achieve first year objectives.

ESTIMATED COSTS

701 Federal	first year \$ 6,500
Non Federal	
Other Federal*	1,500
	<hr/>
Total	\$ 8,000

Manpower Requirements

	man-months	cost
In House Staff	9	\$ 8,000
Other Staff		
Consultants		
	<hr/>	
Total	9	\$ 8,000

* EEA

PROGRAM SUBCATEGORY

0602.00 Council of Social Service Agencies

Objectives

To continue to develop the council into a body for coordinating the planning of social services.

Work Elements

- 0602.01 Continue monthly meetings with all social service agency executives.
- 0602.02 Continue to deal with problems on an ad hoc basis but propose that the Council begin a more formalized planning function and begin to take steps in that direction.
- 0602.03 Begin process by reviewing all services offered by the member agencies.
- 0602.04 For the balance of the year begin a needs analysis.

ESTIMATED COSTS

	first year
701 Federal	
Non Federal	\$ 8,900
Other Federal*	1,200
	<hr/>
Total	\$10,100

Manpower Requirements

	man-months	cost
In House Staff	7	\$ 8,000
Other Staff	2	2,100
Consultants		
	<hr/>	
Total	9	\$10,100

* EEA

PROGRAM SUBCATEGORY

0603.00 Equal Employment Opportunity

Objectives

To implement an affirmative action program within the city government making it a model program for other organizations to emulate.

Work Elements

- 0603.01 Survey and analyze existing employment practices, and age, race, and sex composition of all employment classifications and departments.
- 0603.02 Review recruiting procedures, career ladders, and present training programs and determine their adequacy.
- 0603.03 Identify job classifications and departments where minorities, women, and age groups are under-represented.
- 0603.04 Develop and execute a plan which will successfully recruit entry into employment ranks of under-represented groups and which will provide equal opportunities for advancement regardless of age, race, sex, or national origin.

ESTIMATED COSTS

	first year
701 Federal	
Non Federal	\$ 800
Other Federal*	20,300
	<hr/>
Total	\$21,100

Manpower Requirements

	man-months	cost
In House Staff	25	\$21,100
Other Staff		
Consultants		
	<hr/>	
Total	25	\$21,100

* EEA

PROGRAM SUBCATEGORY

0604.00 Manpower Planning

Objectives

To continue to develop area-wide manpower planning.

Work Elements

- 0604.01 Continue assessing needs for and availability of manpower planning.
- 0604.02 Establish priorities among types of service to meet the needs.
- 0604.03 Formulate recommendations for program funding.
- 0604.04 Develop information gathering and sharing capability.
- 0604.05 Begin formulation of plans and policies.

ESTIMATED COSTS

	first year
701 Federal	
Non Federal	\$ 6,100
Other Federal*	30,000
	<hr/>
Total	\$36,400

Manpower Requirements

	man-months	cost
In House Staff	37	\$31,400
Other Staff	4	5,000
Consultants		
	<hr/>	
Total	41	\$36,400

* EEA/MAPC

PROGRAM SUBCATEGORY

0605.00 Nutritional Planning for the Aged

Objectives

To improve the diet and health of the elderly through nutritional planning.

Work Elements

- 0605.01 Survey and analyze the elderly population by using the 1970 census.
- 0605.02 Sample survey low income elderly population directly to determine their nutritional and related supportive needs.
- 0605.03 Hold meetings with elderly groups to finalize needs assessment.
- 0605.04 Formulate specific program plans to meet the priority needs.

ESTIMATED COSTS

	first year
701 Federal	
Non Federal	\$11,500
Other Federal*	300
	<hr/>
Total	\$11,800

Manpower Requirements

	man-months	cost
In House Staff	2	\$ 1,800
Other Staff	8	10,000
Consultants		
	<hr/>	
Total	10	\$11,800

* FEA

PROGRAM SUBCATEGORY

0606.00 City University

Objectives

To harness the skills resources of the local colleges and universities and apply them to human needs in the city.

Work Elements

0606.01 Continue meeting with area university administrators to develop programs.

0606.02 Inventory faculty and students for availability interests, and skills.

0606.03 Identify coordinator of program in city administration.

0606.04 Identify problems to be worked on by university people.

0606.05 Evaluate success of projects to determine feasibility of continuing programs.

ESTIMATED COSTS

	first year
701 Federal	
Non Federal	\$16,200
Other Federal*	4,300
	<hr/>
Total	\$20,500

Manpower Requirements

	man-months	cost
In House Staff	7	\$8,500
Other Staff	12	12,000
Consultants		
	<hr/>	<hr/>
Total	19	\$20,500

* EFA

PROGRAM SUBCATEGORY

0607.00 Recreation Planning Coordination

Objectives

To coordinate the planning of all recreation activities in the city.

Work Elements

- 0607.01 Continue monthly meetings with agency heads which provide recreation.
- 0607.02 Inventory what programs are now offered and determine their important characteristics.
- 0607.03 Identify needs and duplications.
- 0607.04 Begin working toward development of a city-wide coordinated recreation program plan.

ESTIMATED COST

701 Federal	first year
Non Federal	\$13,500
Other Federal*	300
	<hr/>
Total	\$13,800

Manpower Requirements

	man-months	cost
In House Staff	15	\$11,300
Other Staff	2	2,500
Consultants		
	<hr/>	
Total	17	\$13,800

* EEA

PROGRAM CATEGORY

0700.00 Central Business District

Issues, Problems, Opportunities

The Fort Wayne CBD in recent years has become a less attractive place to private investors and to consumers alike. Trends which began more than a decade ago if continued unchanged into the future portend for the CBD further deterioration and obsolescence making it less and less a center for civic pride. The problems of the CBD are of a class that are not unique to Fort Wayne, but can be found present in similar cities around the country. And while the problems are multiple and interdependent the ingredients needed to insure a revitalization are now present, not the least of which is the will and vision to build a new city center. Actions of the past have begun to interject new life, the existence of many churches in the CBD, commitments made by private and public sectors alike, are but a few of the factors which make for an environment of positive action.

Goals

To plan for and begin action on a comprehensive program revitalize the CBD.

PROGRAM SUBCATEGORY

0701.00 CBD Policy Framework

Objectives

To formulate a comprehensive policy framework to guide CBD development.

Work Elements

- 0701.01 Survey and analyze all existing data surveys, studies, and plans which relate to the CBD.
- 0701.02 Determine boundaries of CBD project.
- 0701.03 Prepare general land use plan.
- 0701.04 Formulate policy framework on major systems in CBD, i.e. transit, office space, commercial activity, etc.
- 0701.05 Identify potential project areas and schedule for action.
- 0701.06 Determine public/private roles in project action.

ESTIMATED COSTS

701 Federal	first year
	\$ 2,000
Non Federal	10,000
Other Federal	
	<hr/>
Total	\$12,000

Manpower Requirements

In House Staff	man-months	cost
	10	\$12,000
Other Staff		
Consultants		
	<hr/>	
Total	10	\$12,000

PROGRAM SUBCATEGORY

0702.00 Public/Private Partnerships

Objectives

To organize a working public/private partnership to jointly plan for and execute downtown improvements.

Work Elements

- 0702.01 Organize a standing task force made up of private downtown interests and public officials to plot the overall program for improving the CBD.
- 0702.02 Coordinate planning by this partnership with the CBD Policy Planning within the city administration and planning by other bodies.
- 0702.03 Build consensus within task force on the problems, needs, objectives and priorities of the CBD.
- 0702.04 Identify project action areas and establish teams to carry out the projects.
- 0702.05 Actively promote new development and seek new sources of private investment.
- 0702.06 Coordinate scheduling of all public investments with the overall action plans of the task force.

ESTIMATED COSTS

701 Federal	first year \$ 3,000
Non Federal	16,000
Other Federal	
Total	<hr/> \$19,000

Manpower Requirements

	man-months	cost
In House Staff	8	\$ 9,000
Other Staff	9	10,000
Consultants		
Total	<hr/> 17	<hr/> \$19,000

PROGRAM SUBCATEGORY

0703.00 West Main Street Project

Objectives

To eliminate deteriorated and obsolete structures and obsolete land use patterns; to increase tax revenue; and to promote new commercial, business, and quasi-public development as one project to revitalize the CBD.

Work Elements

- 0703.01 Survey, evaluate, and analyze the project area to determine present conditions.
- 0703.02 Study the relationship of this project and the overall development plans for the CBD.
- 0703.03 Evaluate and determine feasibility of the project and marketability of the land for desired uses.
- 0703.04 Prepare a project plan for review by appropriate parties.
- 0703.05 Execute finalized project plan

ESTIMATED COSTS

	first year
701 Federal	
Non Federal	\$60,000
Other Federal	
	<hr/>
Total	\$60,000

Manpower Requirements

	man-months	cost
In House Staff	45	\$54,000
Other Staff	3	3,600
Consultants	2	2,400
	<hr/>	<hr/>
Total	50	\$60,000

COORDINATION STATEMENT

The importance of coordination to effective planning and management is clearly recognized in the OPD, for every program category addresses this issue. It would be redundant at this point to list every program subcategory within which coordination is an element. It should be noted, however, that coordination has been given special attention in two senses: coordination between the departments, boards, and commissions within local government, and coordination between city government or units of city government with external organizations. Mechanisms appropriate for different conditions have been identified to insure effective coordination. In some instances formal processes and procedures for planning coordination will be established. Joint task forces or committees with appropriate composite memberships will be set up to insure cooperation and coordination. In other cases planning coordination will occur on an ad hoc or project by project basis. And, in still other situations the exchange of information and open lines of communication will be an aid to coordination.

CITIZEN INVOLVEMENT STATEMENT

The involvement of citizens is extensively interwoven throughout the programs discussed in the OPD. Some of this involvement is explicitly identified while some is implicit and needs further clarification. This statement will attempt to illustrate and thereby clarify the extent and the kind of citizen involvement rather than enumerating all of the involvement in the OPD.

Citizen involvement is explicitly identified in a number of programs in the OPD. In Program Category 0100.00, Comprehensive Management Development, the issue of citizen participation is addressed as an area of substantial research with an eye to improving the effectiveness of citizen involvement. One major emphasis in that program (0104.00) is to find effective ways to feed community values into the top level management processes which are to be developed. From these values would flow the goals, policies, and programs which the management processes would develop.

Elsewhere citizen participation is specifically identified as an integral part of the program. Examples are: Nebraska/Bloomington (0205.00); Housing Delivery System (0501.00); Neighborhood Development Program (0504.00); and Public/Private Partnerships (0702.00), to cite a few.

In many cases where citizen involvement is not explicitly identified, it nevertheless is a fundamental part of the program. The Citizen Advisory Board, for example, is a group of citizens who represent the whole community, which the mayor continues to consult on many program issues. The Lincoln National Project (0502.00) has a very important element of citizen involvement which is not spelled out in the OPD. Lincoln Life Improved Housing, Inc., which is the organization managing the project, has a board of directors which includes local citizens from all segments of the community.

Furthermore, there are a number of legally constituted citizen commissions which bear a direct responsibility of virtually the majority of the programs in the OPD. Included in this group are the City Plan Commission, the Housing Authority, the Park Board, and the Redevelopment Commission, to name a sample. These groups are involved in the following program examples: Open Space (0301.00); Comprehensive Land Use Planning (0401.00); Housing Land Bank (0506.00); and FHA Rehab (0505.00).

EQUAL OPPORTUNITY STATEMENT

Virtually all of the work described in the OPD is devoted to improving the provision of public goods and services of one sort or another. Those who are most dependent upon consumption of public goods in their living pattern are the low income population, many of whose opportunities in life have been limited by one form of discrimination or another. So in a very real sense the work of the OPD is especially devoted to improving the lives of these citizens as well as the community as a whole. A number of programs are directed specifically at correcting effects of past discrimination and improving the life of discriminated and lower income people. Among these are the following:

1. 0104.00 - Involving minorities and others in determining programs.
2. 0200.00 - Involving community in defining the renewal needs of their neighborhoods.
3. 0205.00 - Involving the members of these communities in assessing their problems and developing therapeutic programs.
4. 0301.00 - Partially devoted to creating open areas in older, blighted neighborhoods.
5. 0501.00 - Aimed at improving low-income housing.
6. 0502.00 - Aimed at improving low-income housing.
7. 0503.00 - Aimed at improving low-income housing.
8. 0504.00 - Aimed at improving low-income housing.
9. 0505.00 - Aimed at improving low-income housing.
10. 0506.00 - Aimed at improving low-income housing.
11. 0601.00 - Aimed at improving social service delivery.
12. 0602.00 - Aimed at improving social service delivery.
13. 0603.00 - Directed toward improving employment opportunities of those who have been discriminated against.
14. 0604.00 - Aimed at improving the employment opportunities of the "unemployables."
15. 0605.00 - Aimed at correcting nutritional inadequacy of a population discriminated against because of age.

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
 COMPREHENSIVE PLANNING ASSISTANCE PROGRAM
 OVERALL PROGRAM DESIGN WORK SCHEDULE

PROJECT NO. _____

APPLICANT Fort Wayne

REF. NO.	SUBCATEGORY	FIRST YEAR - MONTHS											
		1	2	3	4	5	6	7	8	9	10	11	12
0100	<u>COMPREHENSIVE MANAGEMENT DEVELOPMENT</u>												
0101	Management System Analysis												
0102	Resource Allocation System												
0103	Management Information System												
0104	Citizen Involvement												
0200	<u>COMMUNITY DEVELOPMENT & PLANNING</u>												
0201	Development Task Force												
0202	Community Renewal Program												
0203	Development Promotion & Guidance												
0204	Local Junk Yard												
0205	Bloomington/Nebraska Renewal												

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
COMPREHENSIVE PLANNING ASSISTANCE PROGRAM
OVERALL PROGRAM DESIGN WORK SCHEDULE:

PROJECT NO. _____

APPLICANT Fort Wayne

[illegible]

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
COMPREHENSIVE PLANNING ASSISTANCE PROGRAM
OVERALL PROGRAM DESIGN WORK SCHEDULE

PROJECT NO. _____

APPLICANT Fort Wayne

[illegible]

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
 COMPREHENSIVE PLANNING ASSISTANCE PROGRAM
 OVERALL PROGRAM DESIGN WORK SCHEDULE

PROJECT NO. _____

APPLICANT Fort Wayne

REF. NO.	SUBCATEGORY	FIRST YEAR - MONTHS											
		1	2	3	4	5	6	7	8	9	10	11	12
0606	City University												
0607	Recreation Planning Coordination												
0700	<u>CENTRAL BUSINESS DISTRICT</u>												
0701	CBD Policy Framework												
0702	Public/Private Partnership												
0703	West Main Street Project												

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
COMPREHENSIVE PLANNING ASSISTANCE PROGRAM
ANNUAL WORK PROGRAM SUMMARY (HUD ASSISTED WORK)

PROJECT NO. _____

APPLICANT Fort Wayne

Ref. No.	Subcategory	Federal Grant Amount*	In House Staff Salaries	Other Staff	Consultant Services	Total Costs
(1)	(2)	(3)	(4)	(5)	(6)	(7)
0101.00	Management System Analysis		15,500		2,000	17,500
0102.00	Resource Allocation System		20,000		3,000	23,000
0103.00	Management Information System		25,000		5,000	30,000
0201.00	Development Task Force		13,000			13,000
0203.00	Development Promotion		6,500			6,500
0205.00	Bloomington/Nebraska		4,500			4,500
0301.00	Open Space		12,000			12,000
0302.00	Riverbanks		9,000			9,000
0401.00	Planning Capability Development		3,500			3,500
0402.00	Basic Inventories		50,000	3,000		53,000
0501.00	Housing Delivery System		8,000	1,200		9,200
0502.00	Lincoln National Project		2,500	3,600*		6,100
0503.00	Housing Conservation		151,500			151,500
0505.00	FHA Rehab Project		5,000			5,000
0506.00	Housing Land Bank		7,500			7,500
0701.00	CBD Policy Framework		12,000			12,000
0702.00	Public/Private Partnerships		9,000	10,000*		19,000
OVERHEAD			53,000			53,000
T O T A L S		50,000	407,500	17,800	10,000	435,300

* not public

1. NAME, ADDRESS AND ZIP CODE OF APPLICANT (Include County)		2. PROJECT NUMBER (If known)		3. BUDGET NUMBER					
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT COMPREHENSIVE PLANNING ASSISTANCE PROGRAM ANNUAL GRANT BUDGET Office of the Mayor City-County Building Fort Wayne, Indiana 46802									
4. DATES OF PREVIOUS BUDGET APPROVALS (Complete only if this is a revised budget)		BUDGET NO. 1. _____, 19____ APPROVED BUDGET (No. _____), _____, 19____							
5. FEDERAL SHARE BASIS		6. PROJECT FUNDS		REQUESTED	APPROVED				
<input checked="" type="checkbox"/> 2/3 <input type="checkbox"/> 3/4 <input type="checkbox"/> COMBINED		ALLOCATION OF FEDERAL GRANT FUNDS		50,000					
7. NATURE OF REVISION		8. PROJECT PERIOD		NON-FEDERAL FUNDS TO BE PROVIDED	292,500				
<input type="checkbox"/> PROJECT PERIOD <input type="checkbox"/> PROJECT COST <input type="checkbox"/> SCOPE OF WORK		REQUESTED FROM TO 7-1-73 6-3-74		ESTIMATED COST OF PROJECT	435,300				
9. LINE NO.	ALLOCATION CATEGORY	STAFF SALARIES	SERVICES BY OTHER PUBLIC AGENCIES	CONSULTANT SERVICES	OVERHEAD COSTS	SUB-TOTAL	PROJECT INSPECTION FEE	TOTAL	AMOUNT APPROVED
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
1.	Statewide								
2.	Metropolitan								
3.	City	354,500	4,200	10,000	53,000				
4.	Local Assistance								
5.	Non-Metropolitan								
6.	Other (Specify)								
7.									
8.									
9.									
10.									
11.									
12.									
13.									
14.									
15.									
TOTALS		354,500	4,200	10,000	53,000	421,700*			
10. APPROVAL OF THE ABOVE AMOUNT AND FOR THE PROJECT PERIOD SHOWN IS HEREBY REQUESTED.									
[Signature] (Signature of Authorized Officer)		Director Community Dev. & Plan.				3-15-73			
		(Title)				(Date)			
11. APPROVED BY									
_____ (Signature) (Title) (Date)									
The applicant may exceed any of the line item totals by not more than ten percent, without prior HUD approval, provided such changes do not result in any change in the total project costs.									

HUD-6703 (3-72) PREVIOUS EDITION IS OBSOLETE

*Excludes non public funds of \$13,600

ORGANIZATIONAL CHARACTERISTICS STATEMENT

	14 TOTALS 18		7	7	7	4	0	0	0	3	1
	FILLED	AUTH.									
POLICY BODY	0	0	0	0	0	0	0	0	0	0	0
STAFF POSITIONS	14	18	7	7	7	4	0	0	0	3	1
FULL TIME PROF. SUB-PROF.	14	18	7	7	7	4	0	0	0	3	1
PART TIME PROF. SUB-PROF.	0	0	0	0	0	0	0	0	0	0	0
			MALE	FEMALE	WHITE (NON-MINORITY)	BLACK	SPAN. AMER.	ORIENTAL	AMERICAN IND.	OTHER MINORITY	ELECTED OFFICIAL

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

ASSURANCE OF COMPLIANCE
WITH DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
REGULATIONS UNDER TITLE VI OF THE CIVIL RIGHTS ACT OF 1964

Office of the Mayor, Fort Wayne, Indiana (hereinafter called the
(Name))

"Applicant") HEREBY AGREES THAT it will comply with Title VI of the Civil Rights Act of 1964 (P.L. 88-352 and all requirements imposed by or pursuant to the Regulations of the Department of Housing and Urban Development (24 CFR, Subtitle A, Part 1) issued pursuant to that Title, to the end that, in accordance with Title VI of the Act and the Regulations, no person in the United States shall, on the ground of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity for which the Applicant receives Federal financial assistance from the Department of Housing and Urban Development, and HEREBY GIVES ASSURANCE THAT it will immediately take any measures necessary to effectuate this agreement.

If any real property or structure thereon is provided or improved with the aid of Federal financial assistance extended to the Applicant by the Department of Housing and Urban Development, this assurance shall obligate the Applicant, or in the case of any transfer of such property, any transferee, for the period during which the real property or structure is used for a purpose for which the Federal financial assistance is extended or for another purpose involving the provision or similar services or benefits. If any personal property is so provided, this assurance shall obligate the Applicant for the period during which it retains ownership or possession of the property. In all other cases, this assurance shall obligate the Applicant for the period during which the Federal financial assistance is extended to it by the Department of Housing and Urban Development.

THIS ASSURANCE is given in consideration of and for the purpose of obtaining any and all Federal loans, advances, grants, properties, contracts or other Federal financial assistance extended after the date hereof to the Applicant by the Department of Housing and Urban Development, including installment payments after such date on account of applications for Federal financial assistance which were approved before such date. The Applicant recognizes and agrees that such Federal financial assistance will be extended in reliance on the representations and agreements made in this assurance, and that the United States shall have the right to seek judicial enforcement of this assurance. This assurance is binding on the Applicant, its successors, transferees, and assignees, and the person or persons whose signatures appear below are authorized to sign this assurance on behalf of the Applicant.

Dated March 1973

Office of the Mayor
(Applicant)

City-County Building
Fort Wayne, Indiana 46802

(Applicant's Mailing Address and ZIP Code)

BY


(Authorized Official)

A-95 REVIEW COMMENTS TO BE INSERTED HERE WHEN OPD IS REVIEWED.

ORDINANCE CHECK-OFF SHEET

INFORMATION REGARDING ORDINANCE

CONTENTS OF ORDINANCE

BILL NO.	<i>B-73-04-12</i>
ORDINANCE NO.	<i>B-21-73</i>
<input checked="" type="checkbox"/> REGULAR SESSION	<i>4-10-73</i>
SPECIAL SESSION	
APPROVED AS TO FORM AND LEGALITY	<i>Keller</i>
BILL WRITTEN BY	<i>Office of the Mayor</i>
DATE INTRODUCED	<i>4-10-73</i>
REFERRED TO SAID STANDING COMMITTEE	<i>Health Finance</i>
REFERRED TO CITY PLAN	
LEGAL PUBLIC HEARING	
LEGAL PUBLICATION	
JOINT HEARING	
DEPARTMENT HEARING	
HOLD FILE	
<i>1</i> PASS	<i>4-24-73</i>
DO NOT PASS	
WITHDRAWN	
SUSPENSION OF RULES	
PRIOR APPROVAL	
ORDINANCE TAKEN OUT OF OFFICE	
OTHER INSTRUCTIONS REGARDING ORDINANCE	
CORRECTIONS MADE TO ORDINANCE	
PEOPLE SPEAKING FOR ORDINANCE	
PEOPLE SPEAKING AGAINST ORDINANCE	

COMMITTEE SHEET
VOTE SHEET
PURCHASE ORDERS
<i>Book - Overall Program Design -</i>
BIDS
ORDERS, BIDS OR OTHER PAPERS TAKEN OUT AND BY WHOM
LETTER REQUESTING ORDINANCE DRAWN UP BY CITY ATTORNEY
COMMUNICATIONS FROM
ZONING MAPS
ABSTRACTS
TITLES
PRIOR APPROVAL LETTER

COUNCILMAN'S VOTE

	AYES	NAYS	ABSENT
BURNS	<i>X</i>		
HINGA	<i>X</i>		
KRAUS	<i>X</i>		
MOSES	<i>X</i>		
NUCKOLS	<i>X</i>		
D. SCHMIDT	<i>X</i>		
V. SCHMIDT	<i>X</i>		
STIER	<i>X</i>		
TALARICO	<i>X</i>		

COMMENTS: